

August 2, 2022

Mr. John R. Cooper
Transportation Director, as
President of the Industrial Access
Road and Bridge Corporation
Alabama Department of Transportation
Post Office Box 303050
Montgomery, Alabama 36130-3050

RE: Letter of Support for Baldwin County, Alabama Novelis Project Application

Director Cooper:

On May 11, 2022, Novelis, the world leader in flat rolled aluminum manufacturing announced a \$2.5 billion investment and the creation of 1,000 jobs at a new, state-of-the-art facility, located at the South Alabama Mega Site in Baldwin County. This facility and the investment by Novelis are transformational for South Alabama, Baldwin County, and the City of Bay Minette.

The South Alabama Mega Site is a large 3,000-acre site that will require significant investment from the City of Bay Minette, the Baldwin County Commission, and each of Baldwin County's local utility partners to prepare the location for Novelis' new facility. Novelis is preparing to be operational in Baldwin County by mid-2025, in order to meet customer demand, which will require infrastructure improvements to begin as soon as possible.

Please accept my letter today as formal endorsement of the Baldwin County Commission's application for Industrial Road and Bridge funds to prepare Highway 287 and the industrial parkway that will serve the Novelis facility at the South Alabama Mega Site.

The economic impact of this project will be tremendous for the State of Alabama and Baldwin County, and I appreciate your support and the Industrial Access Road and Bridge Committee's consideration of partnering with Baldwin County to deliver this generational investment for the citizens of Alabama.

Sincerely,

JAMES E. BALL, Chairman
Baldwin County Commission