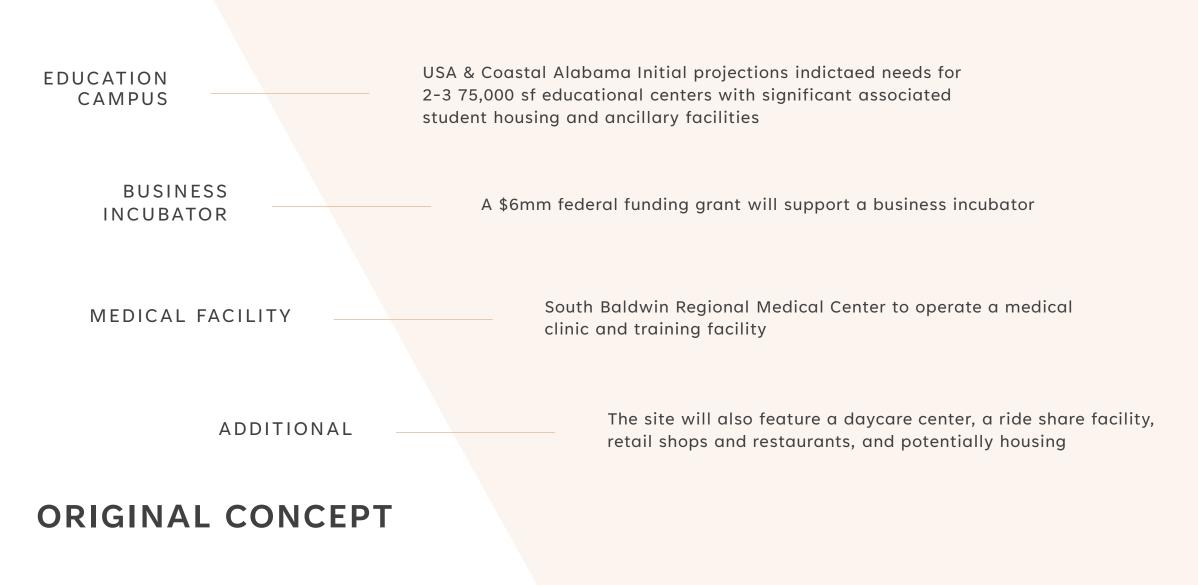


OCTOBER 2024 SOUTH BALDWIN GATEWAY PROJECT PROGRESS UPDATE

OUR MANDATE

- Develop a master plan
 - Interview prospective tenants
 - Solicit feedback from cities and committees
 - Design workable buildings & layouts
- Determine major infrastructure improvements needed
- Create infrastructure and development budget estimates
- Evaluate financing options
- Manage build-out as master developer



CHALLENGES AND CHANGE IN DIRECTION

EDUCATION DELIVERY

Higher education shifting to online and remote; less need or classroom space – USA and Coastal indicate only need would be for a few classrooms

STUDENT HOUSING

Changed from housing for educational facilities (boarding) to less significant housing need for summer interns

SITE ISSUES

Due diligence reveals property formerly used for landfill and significant portion of land in Accident Protection Zone (APZ) as Navy aircraft conduct Field Carrier Landing Practice nearby and descend over the site

WORKFORCE HOUSING

Consider market rate housing on the site

LARGE SCALE OPPORTUNTITY

7 Studios, Inc. approached the City of Foley and CDG to indicate desire to build and operate several large film production studios and related support buildings

OVER \$100MM OF DIRECT INVESTMENT

They forecast spending >\$100mm and have offered to build all buildings on campus and lease to tenants; further indicate they have access to \$65+ million in EB5 funds for the project

THOUSANDS OF JOBS

Similar projects in the U.S. have created more than 2,000 direct and indirect jobs; indications are more than 3,000 direct, indirect and ancillary jobs created by similar facility in Albuquerque

MAJOR ECONOMIC IMPACT

Would dramatically increase the scale of nascent industry for the state that could attract additional funding and incentives; also drives year-round business to area; third party professionals interviewed indicate high likelihood of success for such a project in this area

NEW DEVELOPMENT OPPORTUNITY: FILM PRODUCTION STUDIOS

CURRENT PATH & NEXT STEPS

DUE DILIGENCE

Continue to vet the opportunity

Speak with market participants

Research comparable projects

FEASIBILITY STUDIES

Engage CBRE market expert

- Feasibility study
- Economic impact study
- Hurdles to overcome

Work w/ operator on biz plan Co-develop / vet funding plan Explore equity & debt options Present alternatives

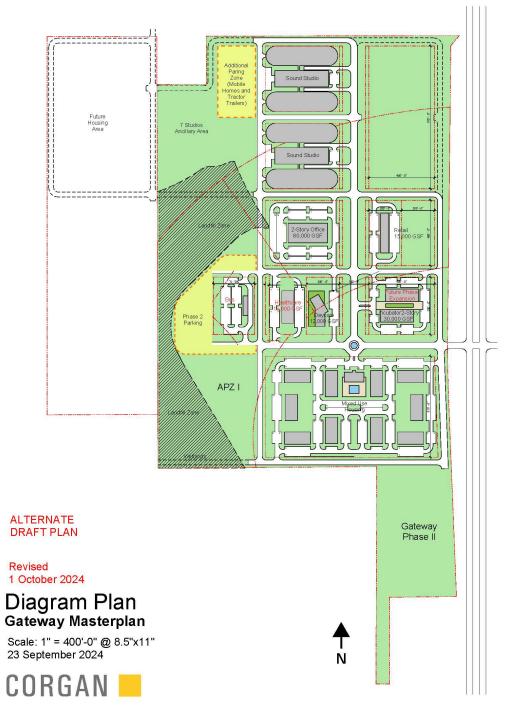
BUSINESS PLAN

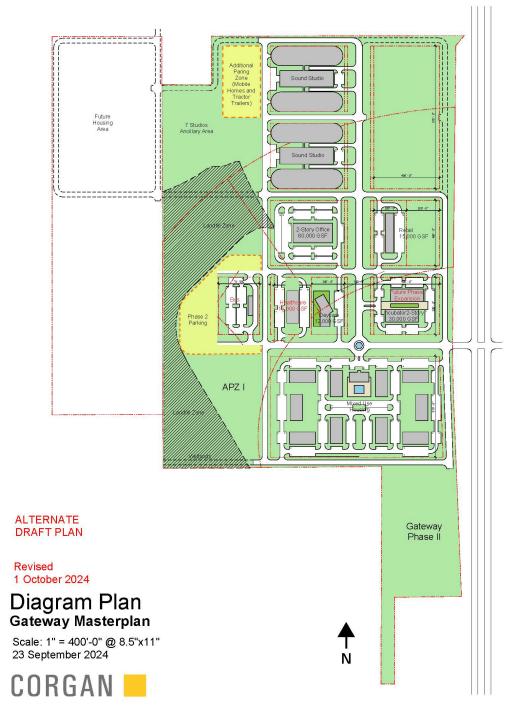
MASTER PLAN

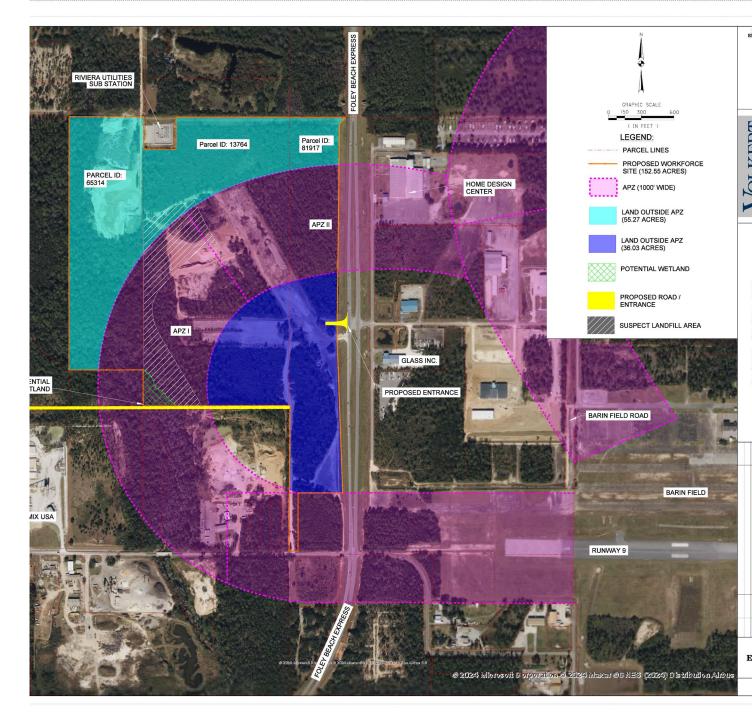
Continue efforts

Attempt to complete by year end

INITIAL SITE PLAN CONCEPT









THANK YOU

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